connected excellence in all we do

November 2014



Who we are and what we do

Listed on both

-London Stock Exchange-

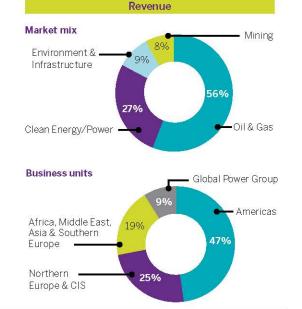
-New York Stock Exchange-

40,000 exceptionally talented people worldwide year history operating in over 50 countries



Delivering value to our shareholders Providing safe and sustainable project solutions for our customers eveloping the ull potential our people Contributing to the communities we work in · Supporting SOS Children for the 6th year running · Donating to charities worldwide WE SUPPORT

What drives us

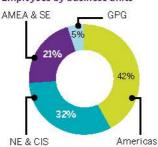


solutions

Aboutus

- Americas
- Northern Europe & CIS
- Africa, Middle East, Asia (AMEA) & Southern Europe
- Global Power Group

Employees by business units



- ► Full life cycle services to offshore and onshore oil and gas (conventional and unconventional, upstream, midstream and downstream) for greenfield, brownfield and asset support projects, plus leading refining technology.
- Strong position in clean energy market, including full life cycle offering to nuclear sector from environmental studies and reactor design to decommissioning and clean up.
- Expertise across a broad spectrum of commodities including iron ore, copper, potash and gold. Leader in projects with significant logistical challenges in remote locations. Top-tier position in consulting, materials handling systems and strong environmental and growing underground expertise.
- High Value Execution Centres supplementing our businesses all over the world.
- Centres of Expertise supporting projects with differentiating capabilities, exporting key talent to execute work globally, also serving local markets.
- Leading provider of circulating fluid-bed steam generators, advanced industrial and utility steam generators, advanced air quality control systems and a wide range of aftermarket products and services.
- Specialist skills in pharmaceuticals /bioprocessing, industrial, infrastructure/transportation and environmental consultancy.
- Well-established relationships with International Oil Companies (IOCs), National Oil Companies (NOCs), energy, mining, chemicals and pharma customers.

Markets

Oil & Gas

Full life cycle services to offshore and onshore oil and gas (conventional and unconventional, upstream, midstream and downstream).

Clean Energy

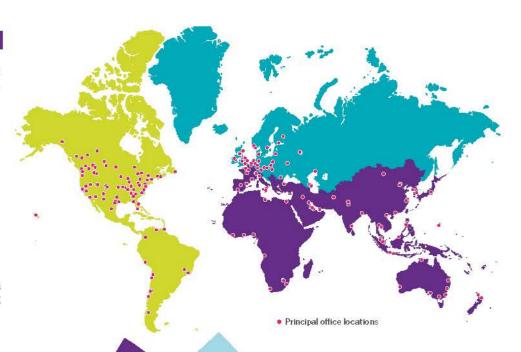
Full asset life cycle, including new build, operational support and decommissioning in nuclear, renewables, transmission and distribution, power and bioprocessing.

Environment & Infrastructure

Consultancy, engineering and project management services in water, transportation/infrastructure, government, and industrial/pharma sectors.

Mining

Concept and development through operations and closure of mines, metallurgical processing facilities and associated infrastructure.





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